

- Gainsight, as a Customer Success Management company tries to help customers attract more audiences, manage
  data, as well as maintain high maintain high retention rates, with the efforts of combining technology and human
  resources. With clear divisions if work, comprehensive data insights, as well as technological development, it helps
  customers to achieve goals and eliminate threats with efficiency and effectiveness.
- As the pool of CSMs is getting bigger, the competitive risk become fierce. As for now, Gainsight is still the leading
  customer success SaaS company in the US. Its revenue-oriented values and the metrics of instant ROI give competitive
  advantages. Also, the change in people attitude to AI and the trend of working from home could spark unpredictable
  yet positive results.
- Gainsight provides companies better solutions under the new Sales3.0 circumstances with the new tools to benefit the
  management and decision making process. After imporance, difference and relevance analysis, under the premise that
  similar software tends to be homogeneous, Insight's unique functions, such as score analysis, are quite competitive.
- Gainsight are expected to be more connected and flexible with timeliness and analytical factors. Current budget and machine learning capability, however, requires time to improve its functions. Gainsight's historical data storage keeps its users close with its service. Its unique point of view make itself outstanding and unreplaceable. Customers gets to predict the data with Gainsight modeling and save cost for employee modelization training.

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## Situation Analysis

#### Effectiveness



- Access customer engagement
- Take right actions
- Maintain high retention rates
- SaaS systems with subscription mode
- Focus more on customer success management

### Efficiency



- Scale customer success quickly.
- Making data more accessible with centralized view,.
- Standardizing and orchestrating workflows.
- Effective communication with customer

### Inefficiency



- Cannot solve lack of processes or operations
- Managing multiple relationships is timeconsuming
- It's a blank slate, you need to build from beginning.
- Too many analysis might be confusing



Gainsight designates for CSM (Customer Success Management) with goals of better manage customers and maintain high retention rates. Combining technology and Human resources, it gives people a comprehensive view of its customers journey map as well as behavioral data.

## Situation Analysis





## Typical Customers



#### Needs:

- Keep track of customer engagement
- Increase retention rate
- Monitor customer behaviors
- Unified data
- Prevent churn



### **Expectations:**

- Optimize organization shortcomings
- Gain a comprehensive data
- Review each customer's response about the promoting products
- Reach high retention rate: customer renewal





- Unable to unified data, forecast customer behaviors, and analyze key information
- Gainsight helps to measure performance, decrease churn, and identify revenue opportunity.



- As company grows, account managers are unable to regulate customers with the rapid expanding pace of customer bases.
- Gainsight utilize systematic approach to better manage orders and renewals.

# Main Competitors Analysis



Integrate with CRM systems

Mid-Market (54.4% of reviews)

<u>Digital Adoption Platform, Experience</u> <u>Management, Client Onboarding</u>

Free Trial Unavailable

ChurnZero



24/7 service through various channels

Small-Business (68.3% of reviews)

Shared Inbox, Customer Self-Service, Enterprise Feedback Management, Help Desk, Live Chat, Conversational Support

Free Trial Available

HubSpot Service Hub



Help businesses of all sizes

Mid-Market (57.4% of reviews)

Email Marketing, Customer Data Platform (CDP), Customer Journey Analytics, Product Analytics

Free Trial Available

Totango

# Main Competitors Analysis

Features		Gainsight	ChurnZero Hubspot Service Hub		Totango	
<b>Customer Information</b>	<b>Customer Profiles</b>	8.1	8.8	8.7	8.3	
moment	Playbook	8.2	8.8	8.0	7.7	
	Customer Health Scores	8.5	8.9	8.6	8.0	
Predictions	Churn Risk	8.6	8.5	7.2	7.8	
	Machine learning	6.9	7.6	7.6	7.3	
	Upsell Opportunities	8.1	7.9	7.4	7.6	
Platform	Reporting & Dashboards	8.0	8.5	8.5	8.0	
	Data Import & Export Tools	7.8	8.6	8.6	8.1	
	Notifications	9.0	8.1	8.5	8.0	
	Customization	8.0	8.7	8.5	8.0	
	Data Security	8.6	9.3	8.9	8.7	
	Performance and Reliability	8.9	9.1	8.6	8.3	

# **SWOT** Analysis

## **S**trength

- Accountability across the entire organization, high degree of information interoperability
- Revenue-oriented
- Higher retention rate
- The right metrics--- Instant ROI

## Weakness

- Customization: Requirements are different and always changing
- Depends on a very strong and specific framework from Sales
- Clunky in terms of user interface, causing a higher training cost



## Opportunity

- Potential downturn in the tech economy
- A great need for online operation
- Customers are becoming more comfortable having conversations with AI

### **Threat**

- The pool of CSMs is getting bigger.
- Expand its geographic footprint: heavy concentration of CSMs in the Bay Area





# Transformation pillars and Levels



### Organizational Level

People Structure Process Technology

SALES 3.0 2010s –

Add technology at the individual level.

Technology is the key to drive every aspects in a company to make good decisions.

Gainsight enables the company with a single source of truth for essential information about every customer.

Plus, Gainsight provides machine learning technology to predict the future.

The Technology Embedded Sales 3.0 Organization		Technology-Guided Sales Organizations						
		People	Structure	Process				
				Sales Engagement	Customer Engagement			
Technoloy-Guided Salespeople	Augmentation	Sales 3.0 (e.g., AI, ML)	Sales 3.0 (e.g., Account Based Marketing)	Sales 3.0 (e.g., Social Selling)	Sales 3. (e.g., Sales Dialer)			
	Animation	Sales 3.0 (e.g., Gamification)	Sales 3.0 (e.g., Sales Enablement)	Sales 3.0 (e.g., Coaching)	Sales 3.0 (e.g., Social Listening)			
	Assistance	Sales 3.0 (e.g., Chatbot)	Sales 2.0 (e.g., SFA/CRM)	Sales 2.0 (e.g., SFA/CRM)	Sales 2.0 (e.g., SFA/CRM)			
	Automation	Sales 2.0 (e.g., SFA/CRM)	Sales 2.0 (e.g., SFA/CRM)	Sales 2.0 (e.g., SFA/CRM)	Sales 2.0 (e.g., SFA/CRM)			
Source	e: © Joël Le Bon, 2018	3						

Augmentation in Customer Engagement
After analyzing customers data, Gainsight provides
insightful information to help the company to
define customers' desired outcomes, develop a
strategic plan of action to achieve them. In the end,
provide better service to customers and achieve
customer success.

## Vendor Neutral Frameworks

## **Identify Technology and Process Gaps**

		_					
		White Belt	Blue Belt	Purple	Brown Belt	Black Belt	
	Develop, Coach, Onboard & Motivate	Face-to-Face Training	Sales Training Portal (Skills Dev)	Skills Development & Reinforcement, Gamification	Video Role Play, (Skills Dev)	Sales Call Recording (Conversation Intel)	
	Manage, Forecast & Analyze	Spreadsheets	CRM	Sales Compensation Planning & Admin'	Forecast Analysis Reporting (AI)	Territory Management	
	Sell More & Again	Spreadsheets	CRM	Custom Experience	Customer Engagement	Revenue Management Renewal Management	
	How to Close	Spreadsheets Documents Email	eSignatures Proposal Creation	Configure, Price, Quote (Pricing Analytics)	Account & So Opportunity Planning/Mgmt	ales Process & Activity Mgmt (Account/Opp) Contract Life-Cycle Mgmt	
	Why Buy & From You	PowerPoint®	ROI Calculators (Value Management)	Buyer Consensus Value Selling	Reference Management	Channel/Distributor Management	
	When & How to Engage	Phone & Email Online Meeting	Meeting Schedulers PowerPoint <sup>®</sup> Outreach Cadence	Sales Prospecting & Engagement Presentation Builders	Sales Enablement Video Selling Personalization/Social Tactile Selling	Al Emperators Butter Explais Al Mrs. and Taking	
Wh	no to Sell to & Why	Internet Search Lead Clipping	Lead List Building Web Visitor Tracking	Call-Back Lead Capture Email Auto-Reply Mining	Account Targeting/GTN Intent Lead Scoring	Cle Compend	

Gainsight is in the **Purple Belt** level of "Sell More and Again" on customer success.

Black Belt level of "When and How to Engage" on the predicted churn rate machine learning features.

Black Belt level of "Who to Sell to and Why" on the customer information analysis features.

sis	10
e Relevance	Differentiatin

g Attributes

>Avg.

>Avg.

>Avg.

6.3

1.8

10.8

10.8

4.5

4.5

3.6

17.6

15.6

21.2

0.9

0.9

1.8

1.8

0.9

0.9

0.9

4.4

2.6

5.3

mportance, Di	rrere	nce, a	na Re	elevc	ince A	nalysis	
Features		Market Availability			Importance Score/7		

Features			Importance Score/7		
				/	

100%

100%

75%

75%

100%

100%

100%

37.5%

62.5%

25%

8

6

8

3

2

Playbooks: Scale your team's actions with

proactive alerts and proven workflows and

Churn Risk: Calculates the risk that your

customers will not renew or continue using your

**Reporting & Dashboard:** Access pre-built

Data Security: ensure customer data kept in a

**Score Analytics:** calculate useful score to help

Pipeline Inspection: Allows users to track

pipeline to identify deals that are stalled, at risks

templates

product or service.

safe environment

the decision making

and future opportunities

12.5%

12.5

25%

25%

12.5%

12.5%

12.5%

62.5%

37.5%

75%

0.9

0.9

1.8

1.8

0.9

0.9

0.9

4.4

2.6

5.3

6

5

4

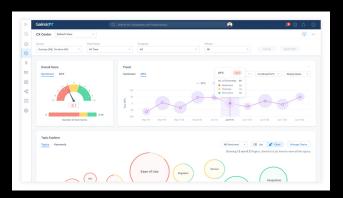
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# Potential Improvement and Barriers



Gainsight's innovative customer-centric technology is driving the future of customer success. The company's Customer Cloud offers a powerful set of solutions focused on customer success, product experience, revenue optimization, customer experience, and customer data, that together enable businesses to put the customer at the center of everything they do.

However, Gainsight also needs to improve on the followings, which may be hindered with certain barriers:





- Apply Tableau in-house to increase the process for multiple relationships
  - Gainsight needs to develop Tableau technology into its system
- More flexible spectaculars for customers to manage the factors they care about
  - Recognize customer data and each factors possible relation for customized analysis and correlated calculation
- Relate users and their third parties to synchronize data automatically
  - Build user group system and update relations simultaneously
- Add a basis analysis model and option for further analysis board
  - more specific function illustration and marks
- Smoother navigation of bars and more formats of transformation
  - Machine engine optimization and improvement cost

# Switching Cost for Users and Customers



#### Track of historic data and data transformation

All the customer transaction and contact data and information are stored at the gainsight cloud. The safety is promised, and they are all updated simultaneously due to in time uploading.

When switching to another service, users are facing the challenges of losing its convenience and the cost for data and information transformation.



### Customer perspective analysis reports

Gainsight provides users their customers' value system and it is unique from other CRM system. The access of data result is highly attached with correlate customers.



### Prediction from machine learning tech

With mature machine learning technology, Gainsight possess the experience development capability. It predict the data for users' customer and the result adjust itself as time pass by. The longer a user applies Gainsight, the higher the switch cost is.

